

# 2025 Qatar Economic Forum

May 20 - Tuesday

**8:00 am**      **Morning Networking**

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**10:00 am**      **INVITE ONLY: Opening Ceremony**

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**10:05 am**      **Opening Address & Newsmaker Interview**

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**10:30 am**      **Global Energy Supplies & Security**

Amid geopolitical tensions, supply disruptions and shifting demand, energy security is paramount. Top energy executives explore the strategies, innovations and collaboration required to ensure resilient and affordable global energy supplies.

**Speakers:**

[H.E. Saad Sherida Al-Kaabi](#)

Minister of State for Energy Affairs, State of Qatar, President & CEO, QatarEnergy

[Ryan M. Lance](#)

Chairman & CEO, ConocoPhillips

**Moderator:**

[Francine Lacqua](#)

Anchor, Bloomberg Television

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**10:50 am**      **The Geoeconomics of Growth: Finance & Economy Minister Outlook**

In a global economy where the rules keep changing, finance and economy ministers share how they're staying ahead of the

curve—and turning uncertainty into resilience and long-term growth.

**Speakers:**

[H.E. Ali bin Ahmed Al-Kuwari](#)

Minister of Finance, State of Qatar

[H.E. Faisal F. Alibrahim](#)

Minister of Economy & Planning, Kingdom of Saudi Arabia

Minister of Treasury & Finance, Republic of Türkiye

**Moderator:**

[Stephanie Flanders](#)

Head of Economics & Government, Bloomberg

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**11:15 am**

**Morning Networking Break**

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**11:30 am**

**Roundtable: Reaching Within: The World Adapts to Radical Change**

Recent shifts in US commercial and foreign policy have upset decades of established practice and created a climate of profound instability across the globe. While the near future is unpredictable, many governments will need to make structural changes to their economies, boosting domestic demand and lowering intra-regional barriers to trade and investment. This roundtable will help participants understand the potential opportunities and challenges as Asia and the Middle East hedge their dependence on the US-led trade, finance and security order.

Surendra Rosha, Co-Chief Executive, Asia & Middle East, HSBC  
Moderator: Erik Schatzker, Editorial Director, Bloomberg New Economy

Participation is by invitation only and conversation will be held under Chatham House Rule.

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**12:00 pm**

## **The New Risk Landscape**

The Middle East is once again at the center of global geopolitical uncertainty. As regional tensions rise and alliances shift, we are entering uncharted territory with profound implications for global stability, markets and economic growth. General David Petraeus and former Egyptian Foreign Minister Nabil Fahmy explore potential scenarios shaping the region and the world.

### **Speakers**

[Nabil Fahmy](#)

Former Foreign Minister & Ambassador to the United States, Arab Republic of Egypt,  
Chairman, Lynx Business Advisors

[General David H. Petraeus \(US Army, Ret.\)](#)

Chairman, Global Institute & KKR Middle East, Partner, KKR

### **Moderator**

[John Micklethwait](#)

Editor-in-Chief, Bloomberg

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**12:25 pm**

## **Financial Markets: Balancing Risk & Reward**

Volatility is the defining challenge of today's markets. Leading central bankers and finance executives share insights on navigating uncertainty, managing risk and positioning themselves for success amid global economic uncertainty.

### **Speakers:**

[H.E. Sheikh Bandar bin Mohammed bin Saoud Al-Thani](#)

Governor, Qatar Central Bank, Chairman, Qatar Investment Authority

[Chia Der Jiun](#)

Managing Director, Monetary Authority of Singapore

[Mary Callahan Erdoes](#)

CEO, Asset & Wealth Management, J.P. Morgan

### **Moderator:**

[Joumana Bercetche](#)

Anchor, Bloomberg Television

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**12:50 pm**

## **In Conversation With Mohammed Saif Al-Sowaidi**

The QIA CEO joins us for his first live speaking engagement to share his global outlook.

**Speaker:**

[Mohammed Saif Al-Sowaidi](#)

CEO, QIA

**Moderator:**

[Joumana Bercetche](#)

Anchor, Bloomberg Television

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**1:05 pm**

## **Doing Global Business in Tumultuous Times**

Geopolitical tensions, economic volatility, trade tariffs and rapid technological disruption are reshaping the global business landscape. Success demands bold leadership, agility, and innovation. Global leaders identify the strategies for managing risk, seizing opportunities, and sustaining growth in an increasingly unpredictable world.

**Speakers**

[H.E. Bandar Ibrahim Abdullah Al Khorayef](#)

Minister of Industry & Mineral Resources, Kingdom of Saudi Arabia

[Henadi Al-Saleh](#)

Chairperson, Agility

[Le Thi Thu Thuy](#)

Vice Chairwoman, Vingroup

**Moderator**

[Francine Lacqua](#)

Anchor, Bloomberg Television

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**1:30 pm**

## **Networking Lunch**

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**1:45 pm**

## **Roundtable: The Next R&D Hub: Investing in**

## **Innovation's Future**

Amid an uncertain investment landscape and rapid advancements in AI, companies face critical decisions on R&D. Hosted by QRDI Council, this roundtable gathers C-suite executives to discuss talent, regulation, and geopolitical shifts, and will assess Qatar's role in fostering an innovation hub that attracts investment and drives breakthroughs.

This session is sponsored by QRDI Council and is not Bloomberg editorial content. Participation is by invitation only and conversation will be held under Chatham House Rule.

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## **Breakout One: Where to Invest Right Now**

Sponsored by QNB

1:45 PM Qatar – Opening Remarks

Maha Mohamad Al-Sulaiti, CEO, QNB Financial Services

1:50 PM Qatar – In Conversation With Marc Nachmann

Marc Nachmann, Global Head of Asset & Wealth Management, Goldman Sachs

Moderator: Francine Lacqua, Anchor, Bloomberg Television

2:10 PM Qatar – Fueling the Future: Private Capital in the Middle East

The GCC has numerous characteristics that make it a compelling destination for investors – from its strategic location and economic diversification efforts, to its young, growing population and competitive regulatory environment. How are global money managers employing private capital in the region to ensure competitive returns?

Huda Al Lawati, Founder & CEO, Aliph Capital  
Jan Philipp Schmitz, Executive Vice President, Ardian  
Mihir Unadkat, Managing Director, Lone Star Funds  
Moderator: Paul Wallace, Economy & Government Team Leader,  
Bloomberg

2:35 PM Qatar – In Conversation With Rishi Kapoor

Rishi Kapoor, Vice Chairman & Chief Investment Officer, Investcorp  
Moderator: Matthew Martin, Money & Power Reporter, Bloomberg

2:55 PM Qatar – Breakout Concludes

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## **Breakout Two: Globalization & Trade: The New Reality**

1:45 PM Qatar – In Conversation with Beatriz Martin Jimenez

Beatriz Martin Jimenez, Head, Non-Core & Legacy; President,  
Europe, Middle East & Africa, UBS Group  
Moderator: Jennifer Zabasajja, Chief Africa Correspondent &  
Anchor, Bloomberg Television

2:00 PM Qatar – The Great Trade Reset: Geopolitics Meets  
Global Supply Chains

We analyze the policies, geopolitical disruptions and strategic  
alliances redefining global supply chains, offering crucial insights  
into navigating trade in an era of unprecedented change.

Amadou Diallo, CEO, Middle East & Africa, DHL Global Forwarding  
Lisa Park, Managing Director for UAE, Oman & Qatar, A.P. Moller  
– Maersk  
H.E. Jarno Syrjälä, Under-Secretary of State for International  
Trade, Finland  
Moderator: Verity Ratcliffe, Energy Reporter, Bloomberg

2:20 PM Qatar – In Conversation With Morgan Ortagus

Morgan Ortagus, Deputy Special Presidential Envoy, United States  
Moderator: Joumanna Bercetche, Anchor, Bloomberg Television

2:35 PM Qatar – Accelerating Africa: Navigating Disruption,  
Driving Future Growth

How can Africa harness shifting global trade dynamics? We  
examine the finance and logistics innovations that will power  
Africa's rapidly evolving trade landscape.

Banji Fehintola, Executive Board Member & Head, Financial  
Services, Africa Finance Corporation

Mona Haddad, Global Director for Trade, Investment &  
Competitiveness, The World Bank

Abir Leheta, CEO, Egytrans

Moderator: Arijit Ghosh, Africa Managing Editor, Bloomberg

2:55 PM Qatar – Breakout Concludes

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**3:00 pm**

## **Plenary Afternoon Program Begins**

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### **Global Aviation: The Power of Partnerships**

We spotlight how new airline partnerships are reshaping global connectivity in Asia-Pacific and beyond. From opening up the iconic Kangaroo Route, to meeting new passenger demands, new cabins, new planes and the race toward sustainable air travel.

#### **Speakers:**

[Engr. Badr Mohammed Al-Meer](#)

Group CEO, Qatar Airways Group

[Datuk Captain Izham Ismail](#)

Group Managing Director, Malaysia Aviation Group

[Jayne Hrdlicka](#)

Former CEO, Virgin Australia

**Moderator:**

[Joumana Bercetche](#)

Anchor, Bloomberg Television

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**3:25 pm**

**Banking 2025: The New Growth Playbook**

Disruptive technology, evolving credit markets and shifting risk dynamics are transforming global banking. Bank CEOs reveal how they are harnessing innovation, adapting to changing consumer behaviors and capturing growth in an era of volatility.

**Speakers:**

[Tony O. Elumelu](#)

Group Chair, Heirs Holdings & United Bank for Africa Plc, Founder, Tony Elumelu Foundation

[Tan Su Shan](#)

CEO & Director, DBS Bank Group

**Moderator:**

[Jennifer Zabasajja](#)

Chief Africa Correspondent & Anchor, Bloomberg Television

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**3:50 pm**

**In Conversation With Todd Boehly**

**Speaker**

[Todd L. Boehly](#)

Co-Founder, Chairman & CEO, Eldridge Industries

**Moderator**

[Francine Lacqua](#)

Anchor, Bloomberg Television

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**4:10 pm**

**In Conversation With Elon Musk**

Elon Musk joins us for a live virtual interview. We delve into Elon's global influence spanning DOGE, Tesla, SpaceX, Starlink, Neuralink and more.

**Speaker:**



Elon Musk

**Moderator:**

Mishal Husain

Editor-at-Large, Bloomberg Weekend

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**4:40 pm**

**Close of Day One Plenary**

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**4:45 pm**

**Breakout One: Doing Business in Qatar Workshop**

Sponsored by Invest Qatar, QFC & QFZ

4:45 PM Qatar – Economic Diversification : The New Growth Opportunities

As GCC nations accelerate diversification beyond hydrocarbons, strategic shifts unlock fresh avenues for economic resilience. We explore regional initiatives, sectors attracting investment and opportunities shaping the Gulf's future amid global market volatility.

Sheikh Ali Alwaleed Al-Thani, CEO, Investment Promotion Agency Qatar (Invest Qatar)

Abdoul Aziz Wane, Director, Regional Office, Riyadh, IMF

Moderator: Joumanna Bercetche, Anchor, Bloomberg Television

5:00 PM Qatar – The Future of FDI & Shifting Supply Chains

Geopolitics and technological advancements are reshaping foreign direct investment (FDI) and global supply chains. How are companies and governments adapting their strategies? We find out.

Sheikh Mohammed bin Hamad Bin Faisal Al-Thani, CEO, Qatar Free Zones Authority

SeChul Oh, President & Co-CEO, Samsung C&T Corp.

Moderator: Joumanna Bercetche, Anchor, Bloomberg Television

5:15 PM Qatar – Doing Business in Qatar: A Case Study

Henk Jan Hoogendoorn, Chief Financial Services Sector Officer,  
Qatar Financial Centre

Michael Lints, Partner, Golden Gate Ventures

5:25 PM Qatar – Interactive Workshop: Doing Business in Qatar

6:00 PM Qatar – Breakout Concludes

May 21 - Wednesday

**8:00 am**

**Morning Networking**

**8:45 am**

**Breakout One: Middle East Security & Global Markets**

Hosted by Bloomberg Economics

8:45 AM Qatar – Five Themes Driving the Middle East: From Oil to Instability

Middle East shifts loom large in 2025. Trump, oil risks and fragile recoveries could shake markets. We unpack five key themes and their impact on energy, debt and the region's global role.

Ziad Daoud, Chief Emerging Markets Economist, Bloomberg Economics

9:00 AM Qatar-In Conversation with Dominic Raab

Dominic Raab, Head of Global Affairs, Appian Capital Advisory LLP;  
Former Deputy Prime Minister, United Kingdom  
Moderator: Ziad Daoud, Chief Emerging Markets Economist,  
Bloomberg Economics

## 9:20 AM Qatar – Geopolitics & Economics in The Middle East: A 2025 Forecast

As a new U.S. administration takes charge, the Middle East confronts a volatile economic future marked by geopolitical upheaval and shifting alliances. Leading experts discuss the region's risks and its impact on global markets.

Dr. Mahmoud Mohieldin, Former Minister of Investment, Egypt  
Alia Moubayed, Managing Director, MENA & Pakistan Chief Economist, Jefferies

Faisal Al-Nabhani, Managing Director & Country Lead, Oman & Qatar, State Street

Moderator: Ziad Daoud, Chief Emerging Markets Economist, Bloomberg Economics

9:45 AM Qatar – Breakout Concludes

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**9:00 am**

### **Roundtable: The Regional Media Production Industry: Business Models, Incentives, and Cross-Border Collaboration**

This session is sponsored by MCQ and is not Bloomberg editorial content. Participation is by invitation only.

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### **Roundtable: Rethinking Economic Impact and Development in the AI Era**

The rise of AI is reshaping how we define progress. This roundtable, hosted by Qatar University President Dr. Omar Al Ansari, explores how GCC nations can evolve development strategies beyond traditional KPIs—embracing digital ethics, inclusion, and real-time impact across key sectors like education, media, energy, and technology.

This session is sponsored by Qatar University and is not Bloomberg editorial content. Participation is by invitation only and conversation will be held under Chatham House Rule.

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## **Breakout Two: It's Time to HODL: Crypto Investor Outlook**

9:00 AM Qatar – Striking the Balance: Crypto & Regulation

How can leaders best strike the balance between championing cryptocurrency innovation, while having clear, adaptive regulatory oversight that mitigates risks of fraud and market instability.

Konstantinos Adamos, Head of Legal, Cryptoassets, Revolut  
Usman Ahmad, Co-Founder & CEO, Zodia Markets  
Anatoly Crachilov, CEO & Founding Partner, Nickel Digital Asset Management  
Lucy Gazmararian, Founder & Managing Partner, Token Bay Capital  
Moderator: Anna Irrera, Crypto Senior Editor, Bloomberg

9:40 AM Qatar – Breakout Concludes

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**10:00 am**

## **The Global Investor Outlook**

Two of the world's most notable investors share their overview on today's volatile markets and tell us where the smart money is going.

### **Speakers:**

[H.E. Sheikh Saoud Salem Abdulaziz Al-Sabah](#)  
Managing Director, Kuwait Investment Authority

[Howard Marks](#)  
Co-Chairman, Oaktree Capital Management

**Moderator:**

[Stephanie Flanders](#)

Head of Economics & Government, Bloomberg

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**10:25 am**

**Riding the Macro Wave: What's Coming Next?**

We take the big picture view. AI, geopolitics, inflation, globalization, demographics and the energy transition. What's the state of play in these huge shifts and how will global business look different in the next decade?

**Speakers:**

[Katie Koch](#)

President & CEO, The TCW Group

[Rajeev Misra](#)

Founder, One Investment Management

**Moderator:**

[Joumana Bercetche](#)

Anchor, Bloomberg Television

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**10:50 am**

**Hunting for Growth**

Top investors reveal the companies and sectors poised for breakout growth amid economic volatility and rapid technological transformation.

**Speakers:**

[Marcelo Claude](#)

Co-Chairman & Partner, Brightstar Capital Partners, CEO & Founder, Claude Group

[Jenny Lee](#)

Senior Managing Partner, Granite Asia

[Steven T. Mnuchin](#)

Founder & Managing Partner, Liberty Strategic Capital, Former Secretary, US Department of the Treasury

**Moderator:**

[Erik Schatzker](#)

Editorial Director, Bloomberg New Economy

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**11:15 am**

## **Investing in America**

We hear from Donald Trump Jr. and Omeed Malik on their unique plans for investing in American industry and innovation.

**Speakers:**

[Omeed Malik](#)

President, 1789 Capital

[Donald Trump Jr.](#)

Executive Vice President of Development Acquisitions, The Trump Organization, Partner, 1789 Capital

**Moderator:**

[Joumana Bercetche](#)

Anchor, Bloomberg Television

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**11:40 am**

## **Multi-Team, Multi-Sport & Multi-Media**

Owning multiple teams across multiple sports is the trend that will drive the multi-trillion dollar global sports industry into the next decade. Big sports investors tell us what's next.

**Speakers:**

[Mark Attanasio](#)

Co-Founder, Crescent Capital, Chairman & Principal Owner, Milwaukee Brewers

[Ted Leonsis](#)

Founder, Chairman, Managing Partner & CEO, Monumental Sports & Entertainment

[Amanda Staveley](#)

CEO, PCP Capital Partners

**Moderator:**

[Jason Kelly](#)

Chief Correspondent, Bloomberg Originals, Host & Executive Producer, "Power Players"

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**12:00 pm**

## **CFO Roundtable: The New Risk Reality**

This exclusive roundtable at the Qatar Economic Forum, Powered by Bloomberg, is the second installment of our Bloomberg CFO Briefing. We created this series to give chief financial officers from

around the world an opportunity to share perspectives and learnings on key issues they confront performing one of the most demanding roles in the corporate world.

In Doha, we invite participants to discuss the challenge of business risk management at a time of geopolitical upheaval in the global economy. Specifically, we'll explore how CFOs operating in different regions view the current landscape and see conditions evolving. Among the topics we hope to discuss are: trade policy, energy supplies, regulatory regimes, and market volatility.

Participation is by invitation only. Attendance is limited.

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**12:05 pm**

**Powering AI: Confronting Growing Demand**

Utilities were already transforming the way they operate—from grid security and stability, to renewables and new gas infrastructure—then the AI driven data center boom came along. With power demand set to hit unprecedented levels globally, industry leaders tell us how they are transforming.

**Speakers:**

[Markus Krebber](#)

CEO , RWE AG

[Julian Nebreda](#)

President & CEO, Fluence Energy

**Moderator:**

[Francine Lacqua](#)

Anchor, Bloomberg Television

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**12:30 pm**

**Networking Lunch**

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**12:45 pm**

**Breakout One: What is Trumponomics for the Middle East? : A Special Podcast Taping**

12:45 PM Qatar – Welcome Remarks

12:50 PM Qatar – What is Trumponomics for the Middle East? : A Special Podcast Taping

Donald Trump's return to the White House has had wide-ranging ramifications for the Middle East, from his approach to the future of Gaza, to his attitude towards Iran, and his plans for shaking up the global energy markets. Will Washington remain a major partner for Gulf States on defense, technology and investments? How will Trump's economic policies and plans shape the region's future?

Ziad Daoud, Chief Emerging Markets Economist, Bloomberg Economics

Dina Esfandiary, Middle East Geoeconomics Lead, Bloomberg

John Micklethwait, Editor-in-Chief, Bloomberg

Moderator: Stephanie Flanders, Head of Economics & Government, Bloomberg

1:30 PM Qatar – Podcast Taping Concludes; Live Audience Q&A

1:45 PM Qatar – Breakout Concludes

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## **Breakout Two: Global Real Estate: Supply & Demand**

12:45 PM Qatar – The Future of Real Estate Supply & Demand

Managers, developers and regulators tell us the latest real estate dynamics, from emerging construction trends to new consumer preferences and regulatory shifts. We find out what's being built and who's buying.

H.E. Khalid Al-Obaidli, President, Real Estate Regulatory Authority – Aqarat

David L. Steinbach, Global Chief Investment Officer, Hines

Fettah Tamine, Founder & Chairman, Rixos Hotels

Moderator: Zainab Fattah, Money & Power Reporter, Bloomberg



1:15 PM Qatar – The Future of New York: In Conversation With Scott Rechler

Scott Rechler, Chairman & CEO, RXR

Moderator: Jason Kelly, Chief Correspondent, Bloomberg Originals; Host & Executive Producer, “Power Players”

1:35 PM Qatar – In Conversation With Farhad Karim

Farhad Karim, Chairman, Europe & Global Chief Operations Officer, Private Wealth, Blackstone

Moderator: Erik Schatzker, Editorial Director, Bloomberg New Economy

1:55 PM Qatar – Close of Breakout

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**2:00 pm**

**Plenary Afternoon Program Begins**

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### **CEOs in the Storm: Navigating Volatile Markets**

As global markets fragment and capital flows face disruption, investor CEOs must pivot strategically and tactically. How can investment leaders reposition their businesses, manage client anxieties, embrace emerging opportunities and thrive despite rising geopolitical complexities and economic uncertainty?

**Speakers:**

[Mathieu Chabran](#)

Co-Founder, Tikehau Capital

[Mark Coombs](#)

CEO, Ashmore Group

[Jenny Johnson](#)

President & CEO, Franklin Templeton

**Moderator:**

[Erik Schatzker](#)

**2:25 pm**

## **Global Real Estate Horizons: Navigating Growth & Demand**

As global real estate investments surge, regions like the Gulf are experiencing unprecedented growth, driven by major infrastructure projects, tourism, and a burgeoning expatriate population. We explore new consumer demands, identify the hot markets and pinpoint the trajectory of global real estate demand.

### **Speakers:**

[H.E. Abdullah bin Hamad bin Abdullah Al-Attiya](#)

Minister of Municipality, State of Qatar, Chairman, Qatari Diar Real Estate Investment Company

[Jeff T. Blau](#)

CEO, Related Companies

[Chee Koon Lee](#)

Group CEO, CapitaLand Investment Ltd.

### **Moderator:**

[Jennifer Zabasajja](#)

Chief Africa Correspondent & Anchor, Bloomberg Television

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**2:50 pm**

## **Tourism in Focus**

We talk luxury, sustainability, health tourism, Gulf competition and China. Join us as we discuss where global tourism is today and where it's headed.

### **Speakers:**

[H.E. Saad Bin Ali Al-Kharji](#)

Chairman, Qatar Tourism, State of Qatar

[Sébastien Bazin](#)

Group Chairman & CEO, Accor

### **Moderator:**

[Joumana Bercetche](#)

Anchor, Bloomberg Television

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**3:10 pm**

**In Conversation With H.E. Hassan Al-Thawadi**

We find out how the State of Qatari is leveraging FIFA World Cup experience to drive economic diversification, attract global mega events and position itself as a global hub for entertainment, sports and media investment.

**Speaker:**

[H.E. Hassan Al-Thawadi](#)

Managing Director, Supreme Committee for Delivery & Legacy

**Moderator:**

[Jason Kelly](#)

Chief Correspondent, Bloomberg Originals, Host & Executive Producer, “Power Players”

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**3:30 pm**

**Crypto & Digital Assets: Investing in the New Era**

From new regulations to billion-dollar bets, the digital asset space is as unpredictable as ever. We dive into what’s next for regulators, platforms and investors as we cover risk, regulation and where the smart money is headed.

**Speakers**

[Yousuf Mohamed Al-Jaida](#)

CEO, Qatar Financial Centre

[Ola Doudin](#)

Co-Founder & CEO, BitOasis

[Emmanuel Givanakis](#)

CEO, Financial Services Regulatory Authority, Abu Dhabi Global Market

**Moderator:**

[Anna Irrera](#)

Crypto Senior Editor, Bloomberg

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**4:00 pm**

**Close of Day Two Plenary**

**4:30 pm**

**Breakout One: Bloomberg New Voices Reception**

For the first time at the Qatar Economic Forum, Powered by Bloomberg, New Voices will celebrate senior women in finance with a reception featuring Carmen Haddad, Vice Chair at Citi Private Bank and begin taking applications from women across the Middle East to take part in Bloomberg-funded media training.

Bloomberg New Voices began in 2018 to raise the visibility of female experts and other underrepresented executives in global finance across our media platforms. Since then, more than 700 executives in 16 cities around the world have participated in the initiative and helped nearly quadruple the representation of external female experts on Bloomberg Television.

4:30 PM Qatar – Welcome Reception

5:00 PM Qatar – Welcome Remarks from Bloomberg

John Micklethwait, Editor-in-Chief, Bloomberg

5:05 PM Qatar – Introduction to Bloomberg New Voices

Laura Zelenko, Senior Executive Editor & New Voices Founder, Bloomberg News

5:10 PM Qatar – In Conversation With Carmen Haddad

Carmen Haddad, Vice Chair, Citi Private Bank  
Moderator: Joumana Bercetche, Anchor, Bloomberg Television

5:30 PM Qatar – Bloomberg New Voices Reception

6:30 PM Qatar – Close of Reception

**May 22 - Thursday**

**8:00 am**

**Morning Networking**

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**8:30 am**

**Breakout One: Bloomberg Africa Start-Ups to Watch**

8:30 AM Qatar – Welcome Remarks & Introducing the Africa Startups to Watch List

Arijit Ghosh, Africa Managing Editor, Bloomberg  
Jennifer Zabasajja, Chief Africa Correspondent & Anchor,  
Bloomberg Television

8:35 AM Qatar – Green Innovation for Africa's Future

From solar-powered freezers to electric bikes, Africa is focusing on practical solutions to problems facing the continent. We discover how startups are delivering green tech to transform industries and empower communities.

Ayoola Dominic, President & Co-Founder, Koolboks  
Uka Eje, CEO, ThriveAgric  
Martha Osier, Partner, Adenia  
Yuma Sasaki, Founder & CEO, Dodai  
Moderator: Jennifer Zabasajja, Chief Africa Correspondent & Anchor, Bloomberg Television

9:00 AM Qatar – Investing in African Innovation

What's fueling Africa's innovation surge? VCs and startups help us unpack the technologies, sectors and success stories driving transformation across the continent.

Dr. Ola Brown, General Partner & Founder, Healthcap Africa  
Sneha Mehta, Co-Founder & CEO, Uncover  
Sergio Tati, Co-Founder & CEO, Anda  
Moderator: Arijit Ghosh, Africa Managing Editor, Bloomberg

9:25 AM Qatar – AI in Action: Empowering Emerging Markets

Artificial intelligence is revolutionizing innovation across emerging markets. Discover how visionary startups and investors leverage AI to scale solutions and drive growth.

Derrick Akpalu, Co-Founder & CEO, Revna Biosciences  
Del Titus Bawuah, CEO, Web3 Africa Group  
Hendrik du Toit, Founder & CEO, Ninety One  
Moderator: Jennifer Zabasajja, Chief Africa Correspondent &  
Anchor, Bloomberg Television

9:50 AM Qatar – Breakout Concludes

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**8:45 am**

**Breakout Two: Where to Invest in AI Right Now**

8:45 AM Qatar – AI Investment: Chasing Opportunity,  
Managing Risk

As AI valuations soar and investor enthusiasm heats up, seasoned players are watching the downside. We track where the smart money is flowing—from core infrastructure to cutting-edge applications—and spotlight where real opportunity may lie once the hype fades and adoption takes hold.

Mohammed Al-Hardan, Head of Technology, Media &  
Telecommunications (TMT), QIA  
Christina Minnis, Global Head of Credit & Asset Finance & Head of  
Global Acquisition Finance, Goldman Sachs  
Dana Settle, Co-Founder & Managing Partner, Greycroft  
Moderator: Matthew Martin, Money & Power Reporter, Bloomberg

Power AI

Rob Barnett, Senior Energy Analyst, Bloomberg Intelligence

9:20 AM Qatar – Tech-Driven Capital

Top investors reveal how AI is reshaping their investment strategies and transforming the companies they back. Discover where capital is being allocated, and why technology is at the center of it all.

Yalda Aoukar, Co-Founder & Managing Partner, Bracket Capital  
Jack Selby, Managing Director, Thiel Capital  
Alex Dooler, Money & Power Reporter, Bloomberg

9:40 AM Qatar – Breakout Concludes

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**10:00 am**

### **Opening Address**

**Speaker:**

[Eng. Omar Ali Al-Ansari](#)

Secretary-General, The QRDI Council

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**10:10 am**

### **Big Tech & Technofeudalism: In Conversation With Yanis Varoufakis**

Economist and former Greek finance minister Yanis Varoufakis unpacks his bold thesis on Big Tech's growing dominance, the emergence of technofeudalism and how digital giants are reshaping global economic power in ways that challenge traditional capitalism.

**Speaker:**

[Yanis Varoufakis](#)

Former Finance Minister, Greece

**Moderator:**

[Mishal Husain](#)

Editor-at-Large, Bloomberg Weekend

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**10:35 am**

### **Tech Investor Outlook: AI is Here. Now What?**

AI has boomed. Where is the next big tech investor growth opportunity? Tech investors tell us how they are investing in the current AI adoption phase and identify the other promising technologies worth betting on.

**Speakers:**

[Samia Bouazza](#)

Group CEO & Managing Director, Multiply Group

[Chris Farmer](#)

Partner & CEO, SignalFire

[Henry B. Nguyen](#)

Chairman, Phoenix Holdings

**Moderator:**

[Francine Lacqua](#)

Anchor, Bloomberg Television

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**11:00 am**

**The Future of Biotech: In Conversation With James Flynn**

Biotechnology is booming—but will it last? We get the biotech outlook from the head of one of the world's largest dedicated healthcare investment firms.

**Speaker:**

[James Flynn](#)

Managing Partner, Deerfield

**Moderator:**

[Jennifer Zabasajja](#)

Chief Africa Correspondent & Anchor, Bloomberg Television

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**11:20 am**

**Speaker:**

[Rob Barnett](#)

Senior Analyst, Bloomberg Intelligence

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**11:30 am**

**Building AI's Backbone: Next-Gen Data Centers**

As AI's rapid growth needs more data centers. With global trade and tech headwinds ahead of us, how can we meet the



global demand explosion? We explore how tech innovation is combining with real estate investment to help global business reap the full potential of the AI revolution.

**Speakers:**

[Doug Adams](#)

President & CEO, NTT Global Data Centers

[Navid Chamdia](#)

Head of Real Estate, QIA

[Marc C. Ganzi](#)

CEO, DigitalBridge

[Goodwin Gaw](#)

Chairman, Managing Principal, Member of Investment Committee & Co-Founder, Gaw Capital

**Moderator:**

[Joumana Bercetche](#)

Anchor, Bloomberg Television

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**12:00 pm**

**Bloomberg's Africa Start-Ups to Watch**

From Lagos to Nairobi and Cape Town, African startups are transforming finance, energy, food, and tech. Bloomberg's Africa Startups to Watch highlights visionary founders reshaping the continent's economy, attracting investment, and accelerating growth through bold innovation. Start-up founders help us identify the future of African innovation.

**Speakers:**

[Owusu Akoto](#)

CEO, FreezeLink

[Chilufya Mutale-Mwila](#)

Co-Founder & Chief Visionary Officer, eShandi

[Dennis Mwangi](#)

Managing Partner , Thalia Psychotherapy

**Moderator:**

[Jennifer Zabasajja](#)

Chief Africa Correspondent & Anchor, Bloomberg Television

**12:25 pm**

**Networking Lunch & Close of Day Three Plenary**

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**12:45 pm**

**Breakout One: AI IRL: From Innovation to Application**

12:45 PM Qatar – Welcome Remarks & AI Global State of Play

Gary Kazantsev, Head of Quant Technology Strategy, Bloomberg

12:55 PM Qatar – AI's Next Leap Forward: From Assistants to Autonomous Intelligence

AI has rapidly evolved from simplistic digital assistants to autonomous intelligence capable of reasoning and complex problem solving. Where will the biggest leaps forward in innovation be this year?

Ade Famoti, Global Head, Research Incubations, Microsoft Research

Safa Messaoud, Scientist, Qatar Computing Research Institute  
Feng Ren, Co-CEO, Chief Science Officer & Head of Drug R&D, Insilico Medicine

Moderator: Gary Kazantsev, Head of Quant Technology Strategy, Bloomberg

1:20 PM Qatar – AI in Action: Practical Applications in the GCC

AI is transforming industries across the Middle East, from smart city automation to healthcare, finance, energy and more. We hear from a multi-sector panel of experts on the latest game changing applications in the GCC.

Nour Al Hassan, Founder & CEO, Arabic AI & Tarjama&

Adrien Treccani, Founder & CEO, Supervised

Moderator: Tamim Saleh, Senior Partner, McKinsey & Company

1:45 PM Qatar – Realizing AI's Potential Today

AI is enhancing telecom networks, driving cloud innovation and

digital transformation. We find out how Qatar technology leaders are powering growth and connectivity today.

Sheikh Ali Bin Jabor Al-Thani, CEO, Ooredoo Qatar  
Lana Khalaf, General Manager, Microsoft Qatar  
Moderator: Jennifer Zabasajja, Chief Africa Correspondent & Anchor, Bloomberg Television

2:05 PM Qatar – Breakout Concludes

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## **Breakout Two: The Venture Capital Outlook**

12:45 PM Qatar – Beyond Borders: The Global VC Forecast

Top VCs tell us what's coming in the world of startups. We explore the emerging technologies, regional innovation hotspots and the smart investor strategies shaping the future of global venture capital.

Justin Fishner-Wolfson, Managing Partner, 137 Ventures  
Jörg Goschin, CEO, KfW Capital  
Jenny Zeng, Founder & Managing Partner, MSA Capital  
Moderator: Laura Gardner Cuesta, Money & Power Reporter, Bloomberg

1:15 PM Qatar – The Latest From the Middle East VC Boom

The Middle East is one of the world's fastest-emerging startup landscapes. And it now has the VC capital to match. We talk about funds, fund-of-funds, tech trends and identify where the growth opportunities are for VCs investing in the region.

Soumaya Ben Beya Dridje, Partner, Rasmal Ventures  
Michael Lints, Partner, Golden Gate Ventures  
Alina Truhina, Founding & Managing Partner, Utopia Capital Management  
Moderator: Joumanna Bercetche, Anchor, Bloomberg Television

1:45 PM Qatar – Breakout Concludes